

Brentwood Borough Council
Summary Business Plan 2017/18 to 2046/47

Year Details of Expenditure	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/27 £'000	2027/32 £'000	2032/37 £'000	2037/42 £'000	2042/47 £'000	TOTAL £'000
Repairs and Maintenance	2,670	2,670	2,670	2,805	2,875	15,491	17,527	19,830	22,436	25,384	114,360
General Management	1,584	1,589	1,593	1,615	1,636	8,520	9,120	9,773	10,483	11,257	57,171
Special Services	1,195	1,201	1,207	1,230	1,252	6,605	7,223	7,910	8,673	9,523	46,020
Supervision and Management Total	2,779	2,790	2,800	2,845	2,889	15,125	16,344	17,683	19,157	20,781	103,191
Rent, Rates, Taxes and Other Charges	198	198	198	204	209	1,126	1,274	1,442	1,631	1,845	8,326
Subsidy Payable	0	1	2	3	4	0	0	0	0	0	10
Depreciation and Impairment of Property	2,318	2,318	2,318	2,318	2,318	11,590	11,590	11,590	11,590	11,590	69,540
Increased Provision for Bad Debts	85	85	85	39	40	213	237	263	292	325	1,664
Loan Repayment					5,000	10,000	15,000	15,000	0	36,972	81,972
TOTAL EXPENDITURE	8,050	8,062	8,073	8,214	13,335	53,546	61,971	65,808	55,106	96,898	379,063
Capital Charges Reversal	0	0	0	0	(5,000)	(10,000)	(15,000)	(15,000)	0	(36,972)	(81,972)
Interest on Loan	2,000	2,000	2,000	2,030	2,040	10,330	9,794	8,415	6,135	2,175	46,919
Interest on Balances	(44)	(61)	(61)	(61)	(61)	(305)	(305)	(305)	(305)	(305)	(1,813)
	10,006	10,001	10,012	10,183	10,314	53,571	56,460	58,918	60,936	61,796	342,197
Details of Income											
Dwelling Rents (net)	(11,661)	(11,545)	(11,429)	(11,553)	(11,792)	(62,731)	(69,509)	(77,018)	(85,339)	(94,559)	(447,136)
Non Dwelling Rents (net)	(376)	(372)	(372)	(376)	(383)	(2,034)	(2,246)	(2,480)	(2,739)	(3,024)	(14,403)
Charges for Services and Facilities	(825)	(850)	(882)	(915)	(945)	(5,211)	(6,124)	(7,197)	(8,458)	(9,941)	(41,346)
Contribution Towards Expenditure	(249)	(191)	(191)	(191)	(191)	(955)	(955)	(955)	(955)	(955)	(5,788)
Net Cost of HRA Services	(3,105)	(2,956)	(2,862)	(2,851)	(2,998)	(17,361)	(22,373)	(28,732)	(36,554)	(46,683)	(166,476)
CDC	443	446	454	463	471	2,478	2,699	2,944	3,215	3,516	17,131
Pension Interest Cost	300	300	330	347	364	2,111	2,694	3,438	4,388	5,601	19,873
Net Expenditure of HRA Services	(2,362)	(2,210)	(2,078)	(2,042)	(2,163)	(12,772)	(16,980)	(22,350)	(28,951)	(37,565)	(129,472)
Investment Fund	500	500	0	0	0	0	0	1,000	2,500	2,500	7,000
Funding Volatility	0	0	0	500	500	3,000	6,000	12,500	19,000	25,000	66,500
Capital Program Funding	1,613	1,218	1,982	1,582	1,582	10,410	10,410	9,410	7,910	7,910	54,027
(Surplus)/Deficit for HRA Services	(249)	(492)	(96)	40	(81)	638	(570)	560	459	(2,155)	(68,445)
Working Balance b/f	1,792	2,041	2,533	2,629	2,589	2,669	2,031	2,601	2,041	1,582	3,737
Accumulated Surplus	2,041	2,533	2,629	2,589	2,669	2,031	2,601	2,041	1,582	3,737	